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June 9th, 2012

The following are active projects engaged by David L. Ross and Associates, Inc (DLR).

ACTIVE PROJECTS

Pan-Africa

- **Mobile Telecom Spectrum Development** – DLR is serving as the financial advisor to a consortium of developers controlling a portfolio of 6 mobile telecom licenses and related spectrum covering approximately 400 million people across 6 countries in Sub-Saharan Africa

South Africa

- **Biodiesel Refinery Developer** – DLR is serving as the financial advisor to a consortium of local developers and one of the largest producing US-based waste-oil-to-biodiesel refineries. The consortium seeks to replicate a 10 thousand ton US facility in South Africa. The company has land allocated from the government, agreements to purchase waste vegetable oil, proven technology tested over 30 times, a strong management team, and an off take agreement for their entire production. Anticipated regulations in South Africa require a percentage of diesel fuel sold in the country to be biodiesel yet there presently exists no industrial capacity in-country to meet this requirement. The Company has secured \$1.1 million in predevelopment capital.
- **Local Content Electrical Contract Manufacturing** – DLR is serving in a business development capacity for South Africa's largest and most experienced electrical contract manufacturer to provide solar panel and other electrical equipment in order to meet South African Local Content requirements for over \$7 billion in approved private industry expenditures in solar PV, inverters, and other electrical equipment
- **Fuel Independent Mobile Phone Towers** – DLR is exporting and financing the acquisition of solar, wind, and battery powered mobile phone towers for telecom tower operators in South Africa

Nigeria

- **Local Content Financing and Procurement** – DLR has a strategic relationship with one of the largest International Oil Companies in Nigeria with projected local content spend of \$4 billion. DLR is providing international procurement for Nigerian small and medium sized enterprises with purchase orders from IOCs.
- **Agricultural Modernization** - DLR is serving as the financial advisor for a large farming organization in Nigeria to improve yield through the increase in effective use of agricultural equipment and technology
- **Fuel Independent Mobile Phone Towers** – DLR is exporting and serving as a financial advisor for the acquisition of solar, wind, and battery powered mobile phone towers for telecom tower operators in Nigeria

Ghana

- **100 MW Municipal Waste-to-Energy** – DLR is serving as the financial advisor to a consortium of local developers, international waste-to-energy technology providers, and

system integrators developing a 100 MW power generation facility in Ghana. The consortium has invested \$500 thousand to date and is seeking additional predevelopment capital, debt and equity for continued development and construction.

- **Modern Medical Imaging and Cancer Treatment Center** - DLR is serving as the financial advisor to a consortium of local developers and international hospital management companies to develop the first modern diagnostic and cancer treatment center to serve the over 42 million urbanites within 1 day overland journey to Accra. The Consortium has secured licenses and land valued at \$1.5 million USD.

Tanzania

- **Fully Funded Road Construction** – DLR is representing a local procurement and engineering specialist firm to collaborate in pursuit of \$200 million per year of internationally funded road construction tenders.
- **Fuel Independent Mobile Phone Towers** – DLR is exporting and financing the acquisition of solar, wind, and battery powered mobile phone towers for telecom tower operators in Tanzania

Burkina Faso

- **Fuel Independent Mobile Phone Towers** – DLR is exporting and managing the acquisition of solar, wind, and battery powered mobile phone towers for telecom tower operators in Burkina Faso
- **Urban Buses** - DLR is exporting and managing the acquisition of urban buses in Burkina Faso.

Kenya

- **Grain Silo Expansion** - DLR is collaborating with owners of large grain silos for the expansion of a grain processing and storage business.

Ethiopia

- **Solar PV Power Generation** –DLR is serving as the financial advisor to a consortium of local developers, international solar PV technology providers, and system integrators developing a 300 MW power generation facility in Ethiopia.
- **Municipal Waste-to-Energy** – DLR is serving as the financial advisor to a consortium of local developers, international waste-to-energy technology providers, and system integrators developing a 120 MW power generation facility in Ethiopia.

Pan Caribbean

- **Multi-Country Caribbean Commuter Ferry** – DLR is serving as the financial advisor to a consortium of US-based executives of Caribbean descent. The consortium has acquired a 250 person ferry boat valued at \$4 million and seeks to develop a multi-country ferry service to transport locals and tourists throughout established ports in Trinidad, Barbados, St.Lucia, St.Vincent, Grenada following a feasibility study from the European Union. There presently exists no competition for this service.

PORTFOLIO OF PRODUCT AND INVESTMENT SUITES

The following are collections of DLR coordinated supplies linked with financing that can be replicated across several frontier economies.

- **Fuel Independent Mobile Telecom Towers** – DLR has collected a portfolio of technologies, integration firms, security, and logistics providers to reduce dependency on diesel fuel.
- **Biodiesel Refineries** – DLR has collected a portfolio of technologies, integration firms, and financing to replicate successful waste vegetable oil into biodiesel refineries throughout the developing world.

- **Energy Saving Equipment** – DLR has collected a portfolio of energy saving equipment to dramatically reduce consumption of energy and costs for large businesses, shopping centers, or smart grid systems
- **Low Income Modular Housing** – DLR has collected a portfolio of various low income modular housing technologies for developers, governments, or large companies.

In addition to the above, DLR has strong procurement capabilities for the supply of auto, oil and gas, agricultural, machinery, and other goods for frontier nations.

CONTACT

DLR is actively seeking new customers for our sustainable products catalog and new clients for our financial advisory services.

For more information please contact:

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